



Forget silver bullets and be context-driven

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Silver bullet

Something that
very quickly and easily
solves a serious problem

- Merriam-Webster dictionary

‘Silver bullets’ are only silver plated

This tool supports all your interfaces!

Our method always works!

Anyone can use this tool!

The PuPPET factors

- Take the context into account:
 - People
 - Processes
 - Policies
 - Environment
 - Technologies
 - And ... continuity

Example 1

- Robot Framework and Python:
 - Non-technical testers use dollar signs and assignments
 - Edit the test as text instead of using RIDE
 - Busy testers have to write the 'user keywords'
 - Code in Python against company policy
 - Ignoring people, policy and technology gives poor results

Example 2

- Specification by Example in FitNesse:
 - Data warehouse: data in, data out
 - Testers and analysts would write and review test cases
 - FitNesse was easy to use and test logs were clear
 - Automation (SSH, JDBC) was completely separate
 - Good attention to people and process
 - Testers and analysts were productive and happy

Example 3

- Runaway Scrum teams:
 - All 30+ teams were free to select a test automation tool
 - The tools did not integrate to test a chain of systems
 - Few teams used stubs / mocks for system testing
 - No automation coding standard, low code reuse, ...
 - Ignoring process, environment, continuity
 - Tool orchestration enabled testing long chains of systems

Example 4

- Embedded system with many interfaces:
 - Testers selected FitNesse for writing test cases
 - Used one of two preferred languages for automation
 - Used a COTS tool but using its COM API (orchestration)
 - Uses many interfaces from the same test case
 - Respected people, policy and technologies
 - Still in use and also used for other purposes

Conclusion

- The tool is not the solution, it is people
- Expect 'silver bullets' to be silver plated at best
- Consider all PuPPET factors for lasting success

Thank you

Questions?